







University Press of New England Hanover & London (1997)

On Being a Scientist Responsible Conduct in Research

Commitee on Science, Engineering, and Public Policy

> Nat. Acad. of Sciences Nat. Acad. of Engineering Institute of Medicine

National Academy Press (1995)

http://www.nap.edu/openbook

Cargo Cult Science

Richard Feynman From a Caltech commencement address given in 1974 (to be found in many places on the internet)



Richard Feynman: "Cargo cult science" (1974)



It's a kind of scientific integrity, a principle of scientific thought that corresponds to a kind of utter honesty – a kind of leaning over backwards. For example, if you're doing an experiment, you should report everything that you think might make it invalid – not only what you think is right about it: other causes that could possibly explain your results; and things you thought of that you've eliminated by some other experiment, and how they worked – to make sure the other fellow can tell they have been eliminated.



What is Research Ethics?	AND A
• "Ethics of topics and findings" "morality" : effects on society and humanity where are the limits?	
• "Ethics of methods and process" "integrity" : credibility of results, trust among scientists and between society and scientists	
Basic values: – honesty – scepticism – fairness – collegiality – openness	



Outline



- What is Research Ethics?
- Why lecture on Research Ethics?
- Conducting and reporting of science
- Conflicts of interest and conflicts of commitment
- Relationship in research groups
- Hazards to good scientific practice
- What is scientific misconduct?
- Rules and procedures of the Max Planck Society







Why lecture on Research Ethics?



- Science is a social enterprise based upon trust
 - $\rightarrow\,$ in the results by others that you use
 - \rightarrow in your collaborators
 - $\rightarrow~$ of the public in the scientists
- Science deals with ethical affairs internally (self-regulation)
 - \rightarrow we are responsible to define and keep the standards
 - \rightarrow necessary service to the scientific community
 - $\rightarrow\,$ minimize external interference and control
- Rules and standards must be known to all
 - $\rightarrow\,$ "ethical preparedness": recognize and deal with ethical issues that may be encountered
 - $\rightarrow\,$ day-to-day problems: authorship, intellectual property, hierarchy and relationships in groups, ...





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Conducting and reporting research



Research design

- \rightarrow proper hypothesis building
- \rightarrow no exaggeration of relevance (e.g., to funding agencies)
- $\rightarrow\,$ limit the effect of unconscious bias (double-blind studies...)

Intellectual property

- \rightarrow science is a social enterprise
- \rightarrow reward for a scientist is the reputation
- resulting from the recognition of her/his work
- \rightarrow thus: give credit!
- $\rightarrow\,$ previous work that you build on, ideas/hypotheses that you follow, methods developed by others

Conducting and reporting research



The casual speaker...

On a scientific conference, a well-known scientist gives a review talk. He basically presents his own work. During the discussion, a participant mentions that similar results had been found by two other groups and that a key concept used in his work has been formulated by another researcher. The speaker smiles broadly and answers: "Well, you know, I am not good at giving credit..."

Conducting and reporting research



Research plan execution

- \rightarrow accuracy and scrutiny in data collection
- \rightarrow selection of data for analysis ("outliers"??)
- \rightarrow retention of data and notes after analysis

Examples of questionable data analysis practices:

- ignoring nonrandom errors (bias)
- post hoc hypotheses
- multiple comparisons and data dredging
- inappropriate statistical tests or other statistical procedures
- "negative" conclusions at low statistical power
- suppressing, trimming, "adjusting" data





Conducting and reporting research Authorship crucial: allocates credit for contributions, measures achievement results in responsibility for the complete content of the paper self-plagiarism? LPU: "least publishable units" Who should be an author? intellectual contribution to the core of the paper is both required and qualifies for authorship "Each author must be able to take public responsibility for the contents of the paper, must be able to explain why and how the observations (the mathematical analysis, the simulation...) were made, and how the conclusions follow from the data (results)."

- [Style manual of the Council of Biology Editors, 1983. (...) by MS]
- $\rightarrow\,$ other, more limited, contributions in "Acknowledgements"
- \rightarrow "honorary authorship" is NOT good scientific practice





The busy professor...

... tells her group over coffee one afternoon:

"Well, you know that I will be terribly busy writing this book over the next two years. So, considering all my other obligations, I will have no time to do regular research. But you know that our funding depends strongly on my research record and publication list. So I suggest that you will put my name on every paper that you write in the coming two years."

Conducting and reporting research



Order of authorship

- \rightarrow matters a lot ("... et al."), but no unique practice
- \rightarrow sequence should not hide a true "first author"
- $\rightarrow\,$ possibilities: alphabetic, unless contributions are unequal, groups may permutate order, info about contributions in footnotes
- $\rightarrow\,$ the "Matthew effect"
- $\rightarrow\,$ inform yourself, discuss authorship rules in your group!
- \rightarrow don't accept hirarchy, exertion of power... (easier said than done)

Responsibilities of authors

- \rightarrow review the manuscript, revised version etc.
- $\rightarrow\,$ assure that proper procedures have been followed
- → confirm that proper credit is given, relevant work is cited (includes also unpublished work, e.g. oral presentations, posters, or discussion remarks at meetings)



(Im)proper credit...

You write a paper jointly with a colleague. She has written the Introduction and you notice that a reference to previous work on the same topic done by another group is missing. Your colleague explains to you:

"Oh yes, this is certainly relevant in principle. But we both know that their approach is sloppy and deficient in many ways. If we cite their paper we would have to take pains to point out all the weaknesses and inadequacies of their work. This is tedious and also might create bad feelings on their side. I thought it better to just make no reference."





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Conflicts of interest and conflicts of commitment

Conflicts of interest

- $\rightarrow~$ professional requirements $\leftrightarrow~$ personal or financial interest
- $\rightarrow\,$ temptation to compromise professional judgement
- $\rightarrow~$ e.g. investment in a company connected to the research work
- $\rightarrow\,$ receiving grants from institutions with a political/economic inclination
- $\rightarrow\,$ reviewing papers or proposals directly touching upon own research
- $\rightarrow\,$ loyality to collaborators, personal friends, spouses,...
- $\rightarrow\,$ strongly held intellectual, religious or social convictions

How to deal with them?

- $\rightarrow~\mbox{realize them}$ and their ethical implications
- $\rightarrow\,$ avoid or remove yourself from the conflict situation
- \rightarrow do not act in your personal or financial interests
- \rightarrow disclose conflicts of interest

Conflicts of interest and conflicts of commitment

Conflicts of commitment

- \rightarrow conflicts between two sets of professional obligations
- \rightarrow possibly compromising professional judgement
- \rightarrow "role": frequent-traveling professor is not available to students
 - glowing recommendation letter for a mediocre student
 - proper evaluation vs. loyality to institute or group
- \rightarrow "structural": university rewards research more then teaching
 - being "first" vs. giving proper credit
- \rightarrow "intellectual": passion for discovery vs. sufficient verification (e.g., Mars microbes)

How to deal with conflicts of commitment?

- $\rightarrow~\mbox{realize them}$ and their ethical implications
- $\rightarrow\,$ usually you cannot remove yourself from the conflict situation
- $\rightarrow\,$ do not act in a way that compromises professional judgement
- \rightarrow disclose conflicts of commitment





Reviewing a grant proposal...

You notice that in a proposal you are reviewing for some science foundation, a method is suggested that could be very useful for a problem that you have in your own work. Your work is not directly related to the project in the proposal.

Variation of the theme:

The proposal suggests to use a method described in some obscure journal that has escaped your attention. Your work is directly related to the project in the proposal.





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Relationship in research groups Cooperation and competition internal competition (deliberate: "winner takes it all")? possible ethical conflict between competition and collaboration criteria for credit? expectations for reciprocity, loyality, collegiality? possible ethical conflicts regarding loyality Power disparity relationships: group head, senior/junior researchers, postdocs, students, technicians, ...)

→ exploitation and abuse of power, difficult to resist
 (e.g., heavy teaching load on a postdoc,
 extensive routine data gathering tasks for a PhD student, ...)





The frustrated postdoc...

As a PhD student, Medea had been exploited by her thesis advisor. Even as a postdoc at another institute, he tried to keep her under his thumb and work mainly with and for him. Eventually, she refused to cooperate. After she was a coauthor of a paper heavily critisizing a paper by her ex-advisor, there is tense and heated quarrel with exchange of "Comments" and "Response".

As a result, Medea decides to make no reference to papers of her ex-advisor in her own papers, even if the work is directly relevant. She even completely ignores their joint papers.





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Hazards to good scientific practice

Science is carried out in a social fabric, resulting in

- pressure
 - ightarrow evaluations, paper/citation counts
 - \rightarrow short-term positions or research grants
 - \rightarrow competition inside and between research groups
 - $\rightarrow~$ expectations to deliver "useful" results

seduction

- \rightarrow parallel involvement in commercialisation
- \rightarrow paid expert opinions
- \rightarrow media presence and awareness
- \rightarrow ambition (prizes, positions, publicity, recognition...)

Hazards to good scientific practice Science is carried out by human beings, which are capable of... Sloppiness careless experimenting insufficient checking of results, "cutting corners" inadequate testing of computer codes uncritical analysis of data, ignoring sources of error insufficient awareness of the relevant literature Self-deception preconceived opinions, cherished hypotheses, the "school" non-realization of "unsuitable" data or results emotion-based judgement of other 's work

 \rightarrow ambition, arrogance, wishful thinking, political bias

Emotions are an integral part of the human character. We can 't suppress them when doing science, but we must be aware of them.











according to MPG "Rules of Good Scientific Practice" (2000)

Impairment of the research work of others

- → the sabotage of research work (including damaging, destroying or manipulating experimental arrangements, equipment, documentation, hardware, software, chemicals or other items required by another person for carrying out an experiment)
- Joint accountability
 - \rightarrow Joint accountability may, inter alia, be the result of
 - a) active participation in the misconduct of others
 - b) having knowledge of falsification committed by others (!)
 - c) co-authorship of falsified publications
 - d) gross dereliction of supervisory duties.

Final decisions must depend upon the circumstances of each case.

[Questions (M.S.): what about malicious allegations of misconduct? what about abusing peer review to impair competitors? what about preventing the reporting of misconduct?]











• The instrument proposal (fictitious example...)

Your group is preparing a detailed instrument proposal for a major space mission. The group hasn't had much success recently, a new project is urgently needed to secure funding for some key personel. It turns out that the final run of a crucial thermal model calculation, for which you are responsible to give the input, cannot be finished until the deadline for delivery of the proposal. The PI suggests to use the results of a previous study for a preliminary version of the design: "I don't think there will be a problem with the thermal properties. Otherwise, we can always change the design somewhat in order to stay within specifications. We have ample experience with this kind of instruments and they always worked well."



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Rules and procedures of the Max Planck Society "Rules of good scientific practice" (adopted by the Senate of the MPG on 24 November 2000) \rightarrow "They are binding on all persons active in research work" at the Max Planck Society" 1. General principles of scientific practice \rightarrow observance of discipline-specific rules for acquiring and selecting data \rightarrow securing and storing of primary data, clear and comprehensible documentation \rightarrow systematic scepticism \rightarrow realisation of tacit, axiomatic assumptions \rightarrow no hindrance of the scientific work of competitors \rightarrow active promotion of junior scientist's scientific qualifications \rightarrow openness to criticism and doubt expressed by other scientists \rightarrow careful, non-self-interested and unprejudiced assessment of colleagues \rightarrow publication of results obtained through public funding \rightarrow publication of falsified hypotheses, admission of mistakes

 \rightarrow honesty in the recognition of the contributions of others

Rules and procedures of the Max Planck Society

- 2. Cooperation and leadership responsibility within working groups
 - $\rightarrow\,$ responsibility of the group head for monitoring, conflict resolution, quality control
 - \rightarrow leadership requires expertise, presence, and a broad perspective
 - \rightarrow delegation of leadership if necessary
 - $\rightarrow\,$ results achieved in specialised areas should be reciprocally aired, critisized and integrated, regardless of any considerations of hierarchy
 - ightarrow regulated form (regular colloquia) recommended for larger groups
 - $\rightarrow\,$ important results to be double-checked within the research group

Rules and procedures of the Max Planck Society

- 3. Guidance for junior scientists
 - \rightarrow attention to training and furtherance, including good scientific practice
 - $\rightarrow\,$ good cooperation with universities
 - $\rightarrow~{\rm contact}~{\rm persons}$ for master & PhD students, younger postdocs
 - ightarrow establishment of thesis committees
- 4. Securing and storing primary data
 - ightarrow store for at least 10 years, access to persons with justifiable interest
 - ightarrow full and adequate reports on experiments and numerical calculations to ensure reproducibility, to be kept for at least 10 years
 - \rightarrow institute management responsible for defining detailed guidelines

Rules and procedures of the Max Planck Society

- 5. Scientific publications
 - \rightarrow comprehensive descriptions, full and correct credit
 - \rightarrow no multiple publication
 - \rightarrow contradicting evidence to be made known
 - \rightarrow authorship requires considerable contribution to the design of the study, to working out, analysing or interpreting the data and to writing the paper
 - \rightarrow "honorary authorship" is not permitted
- 4. Appointment of an ombudsperson
 - \rightarrow one elected scientist per institute
 - \rightarrow point of contact in matters of good scientific practice
 - \rightarrow confidential advisor to all concerned in cases where there is suspicion of a violation of the rules of good scientific practice
 - \rightarrow in this role, independent of institute directors
 - \rightarrow in addition, one ombudsperson for each section of the MPG

Rules and procedures of the Max Planck Society

"Rules of procedure in cases of suspected scientific misconduct"

(adopted by the Senate of the MPG on 14 Nov 1997, amended on 24 Nov 2000)

1. Preliminary enquiry

- \rightarrow Notification of the Managing Director (MD), who informs Vice President (VP)
- \rightarrow Both (or VP alone) acquaint the suspect with incriminating evidence
- \rightarrow response due in 3 weeks
- $\rightarrow~$ MD and VP decide on whether to continue the investigation
- $\rightarrow\,$ if misconduct is proven: recommendation on sanctions to MPG
- $\rightarrow\,$ if misconduct is suspected, but not proven: formal investigation
- $\rightarrow~$ suspect to be heard at every stage
- $\rightarrow~$ strict confidentiality until culpable misconduct has been proven

Rules and procedures of the Max Planck Society

2. Formal investigation

- \rightarrow Committee: Chairperson, VP, 3 advisers from the sections, head of legal aff.
- $\rightarrow~$ Chairperson is not a member of MPG, may co-opt nonvoting experts
- $\rightarrow~$ oral proceedings; institute and suspects granted oral hearing
- $\rightarrow~$ name of informant can be disclosed at this stage
- \rightarrow decision by majority vote whether misconduct has been established
- \rightarrow if yes: recommendation to the President for decision
- \rightarrow no internal procedure for complaint concerning the committee's decision





Fictitious example: "A career in the balance" (On being a scientist, p. 19)

The situation in Germany: Report of the "Ombudsman of the DFG" (1999-2005)



http://www.rrz.uni-hamburg.de/dfg_ombud

- 128 relevant cases (51 medicine, 37 natural sciences)
- 35 data issues, 30 authorship, 27 research impairment, 18 plagiarism 4 unjustified accusations
- PhD students, habilitands: unsufficient support and supervision, authorship
- deficiencies in research management, lack of communication
- resistance of local institutions to take effective action ("whitewash") (issues of false loyality, reputation, exertion of power,...) ["joyful data deletion"]
- insufficient sanctions; harder on scientists in weaker positions
- unclear legal basis for sanctions
- lack of protection for whistleblowers



How can good scientific practice be maintained and misconduct be avoided?



- Education and information
- Clear rules in research units and cooperations
- Open data policies
- Achieve a healthy balance between pressure & evaluation etc. and freedom & trust in the researcher
- Checks and balances in peer review
- Proper credit for peer reviewing, mentoring, and education

Richard Feynman: "Cargo cult science" (1974)

I'm talking about a specific, extra type of integrity that is not lying, but bending over backwards to show how you're maybe wrong, that you ought to have when acting as a scientist. And this is our responsibility as scientists, certainly to other scientists, and I think to laymen.

...

So I have just one wish for you – the good luck to be somewhere where you are free to maintain the kind of integrity I have described, and where you do not feel forced by a need to maintain your position in the organization, or financial support, or so on, to lose your integrity. May you have that freedom.